

**BEFORE THE  
PUBLIC SERVICE COMMISSION OF  
SOUTH CAROLINA**

**DOCKET NO. 2017-3-E**

In the Matter of )  
Annual Review of Base Rates )  
for Fuel Costs of Duke Energy Carolinas, LLC )  
)  
)

**DIRECT TESTIMONY OF  
KENNETH D. CHURCH FOR  
DUKE ENERGY CAROLINAS, LLC**

1    **Q.    PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2    A.    My name is Kenneth D. Church and my business address is 526 South Church  
3           Street, Charlotte, North Carolina.

4    **Q.    BY WHOM ARE YOU EMPLOYED AND IN WHAT CAPACITY?**

5    A.    I am the Manager of Nuclear Fuel Engineering's Fuel Management & Design for  
6           Duke Energy Carolinas, LLC ("DEC" or the "Company") and Duke Energy  
7           Progress, LLC ("DEP").

8    **Q.    WHAT ARE YOUR PRESENT RESPONSIBILITIES AT DEC?**

9    A.    I am responsible for nuclear fuel procurement and spent fuel management, as well as  
10          the fuel mechanical design and reload licensing analysis for the nuclear units owned  
11          and operated by DEC and DEP.

12   **Q.    PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND**  
13       **PROFESSIONAL EXPERIENCE.**

14   A.    I graduated from North Carolina State University with a Bachelor of Science degree  
15          in mechanical engineering. I began my career with DEC in 1991 as an engineer and  
16          worked in various roles, including nuclear fuel assembly and control component  
17          design, fuel performance, and fuel reload engineering. I assumed the commercial  
18          responsibility for purchasing uranium, conversion services, enrichment services, and  
19          fuel fabrication services at DEC in 2001. Beginning in 2011, I incrementally  
20          assumed responsibility at DEC for spent nuclear fuel management along with the  
21          nuclear fuel mechanical design and reload licensing analysis functions.  
22          Subsequently, I assumed the same responsibilities for DEP following the merger  
23          between Duke Energy Corporation and Progress Energy, Inc.

1 I have served as Chairman of the Nuclear Energy Institute's Utility Fuel Committee,  
2 an association aimed at improving the economics and reliability of nuclear fuel  
3 supply and use, and currently serve on the World Nuclear Fuel Market's Board of  
4 Governors, an organization that promotes efficiencies in the nuclear fuel markets. I  
5 am a registered professional engineer in the state of North Carolina.

6 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY IN THIS**  
7 **PROCEEDING?**

8 A. The purpose of my testimony is to (1) provide information regarding DEC's nuclear  
9 fuel purchasing practices, (2) provide costs for the June 1, 2016 through May 31,  
10 2017 review period ("review period"), and (3) describe changes forthcoming for the  
11 October 1, 2017 through September 30, 2018 billing period ("billing period").

12 **Q. YOUR TESTIMONY INCLUDES TWO EXHIBITS. WERE THESE**  
13 **EXHIBITS PREPARED BY YOU OR AT YOUR DIRECTION AND UNDER**  
14 **YOUR SUPERVISION?**

15 A. Yes. These exhibits were prepared at my direction and under my supervision, and  
16 consist of Church Exhibit 1, which is a Graphical Representation of the Nuclear Fuel  
17 Cycle, and Church Exhibit 2, which sets forth the Company's Nuclear Fuel  
18 Procurement Practices.

19 **Q. PLEASE DESCRIBE THE COMPONENTS THAT MAKE UP NUCLEAR**  
20 **FUEL.**

21 A. In order to prepare uranium for use in a nuclear reactor, it must be processed from an  
22 ore to a ceramic fuel pellet. This process is commonly broken into four distinct

1 industrial stages: 1) mining and milling; 2) conversion; 3) enrichment; and 4)  
2 fabrication. This process is illustrated graphically in Church Exhibit 1.

3 Uranium is often mined by either surface (i.e., open cut) or underground  
4 mining techniques, depending on the depth of the ore deposit. The ore is then sent to  
5 a mill where it is crushed and ground-up before the uranium is extracted by leaching,  
6 the process in which either a strong acid or alkaline solution is used to dissolve the  
7 uranium. Once dried, the uranium oxide ( $\text{U}_3\text{O}_8$ ) concentrate – often referred to as  
8 yellowcake – is packed in drums for transport to a conversion facility. Alternatively,  
9 uranium may be mined by in situ leach (“ISL”) in which oxygenated groundwater is  
10 circulated through a very porous ore body to dissolve the uranium and bring it to the  
11 surface. ISL may also use slightly acidic or alkaline solutions to keep the uranium in  
12 solution. The uranium is then recovered from the solution in a mill to produce  $\text{U}_3\text{O}_8$ .

13 After milling, the  $\text{U}_3\text{O}_8$  must be chemically converted into uranium  
14 hexafluoride ( $\text{UF}_6$ ). This intermediate stage is known as conversion and produces  
15 the feedstock required in the isotopic separation process.

16 Naturally occurring uranium primarily consists of two isotopes, 0.7%  
17 Uranium-235 (“U-235”) and 99.3% Uranium-238. Most of this country’s nuclear  
18 reactors (including those of the Company) require U-235 concentrations in the 3-5%  
19 range to operate a complete cycle of 18 to 24 months between refueling outages.  
20 The process of increasing the concentration of U-235 is known as enrichment. Gas  
21 centrifuge is the primary technology used by the commercial enrichment suppliers.  
22 This process first applies heat to the  $\text{UF}_6$  to create a gas, then, using the mass  
23 differences between the uranium isotopes, the natural uranium is separated into two

1 gas streams, one being enriched to the desired level of U-235, known as low  
2 enriched uranium, and the other being depleted in U-235, known as tails.

3 Once the  $UF_6$  is enriched to the desired level, it is converted to uranium  
4 dioxide powder and formed into pellets. This process and subsequent steps of  
5 inserting the fuel pellets into fuel rods and bundling the rods into fuel assemblies for  
6 use in nuclear reactors is referred to as fabrication.

7 **Q. PLEASE PROVIDE A SUMMARY OF DEC'S NUCLEAR FUEL**  
8 **PROCUREMENT PRACTICES.**

9 A. As set forth in Church Exhibit 2, DEC's nuclear fuel procurement practices involve  
10 computing near and long-term consumption forecasts, establishing nuclear system  
11 inventory levels, projecting required annual fuel purchases, requesting proposals  
12 from qualified suppliers, negotiating a portfolio of long-term contracts from diverse  
13 sources of supply, and monitoring deliveries against contract commitments.

14 For uranium concentrates, conversion, and enrichment services, long-term  
15 contracts are used extensively in the industry to cover forward requirements and  
16 ensure security of supply. Throughout the industry, the initial delivery under new  
17 long-term contracts commonly occurs several years after contract execution. DEC  
18 relies extensively on long-term contracts to cover the largest portion of its forward  
19 requirements. By staggering long-term contracts over time for these components of  
20 the nuclear fuel cycle, DEC's purchases within a given year consist of a blend of  
21 contract prices negotiated at many different periods in the markets, which has the  
22 effect of smoothing out DEC's exposure to price volatility. Diversifying fuel  
23 suppliers reduces DEC's exposure to possible disruptions from any single source of

1 supply. Due to the technical complexities of changing fabrication services suppliers,  
2 DEC generally sources these services to a single domestic supplier on a plant-by-  
3 plant basis using multi-year contracts.

4 **Q. PLEASE DESCRIBE DEC'S DELIVERED COST OF NUCLEAR FUEL DURING**  
5 **THE REVIEW PERIOD.**

6 A. Staggering long-term contracts over time for each of the components of the nuclear  
7 fuel cycle means DEC's purchases within a given year consist of a blend of contract  
8 prices negotiated at many different periods in the markets. DEC mitigates the  
9 impact of market volatility on the portfolio of supply contracts by using a mixture of  
10 pricing mechanisms. Consistent with its portfolio approach to contracting, DEC  
11 entered into several long-term contracts during the review period.

12 DEC's portfolio of diversified contract pricing yielded an average unit cost  
13 of \$39.79 per pound for uranium concentrates during the review period, representing  
14 a decrease of 19% per pound from the prior review period.

15 A majority of DEC's enrichment purchases during the review period were  
16 delivered under long-term contracts negotiated prior to the review period. The  
17 staggered portfolio approach has the effect of smoothing out DEC's exposure to  
18 price volatility. The average unit cost of DEC's purchases of enrichment services  
19 during the review period decreased 5% to \$131.96 per Separative Work Unit.

20 Delivered costs for fabrication and conversion services have a limited impact  
21 on the overall fuel expense rate given that the dollar amounts for these purchases  
22 represent a substantially smaller percentage – 17% and 4%, respectively, for the fuel  
23 batches recently loaded into DEC's reactors – of DEC's total direct fuel cost relative  
24 to uranium concentrates or enrichment, which are 44% and 35%, respectively.

1   **Q.   PLEASE DESCRIBE THE LATEST TRENDS IN NUCLEAR FUEL**  
2   **MARKET CONDITIONS.**

3   A.   Prices in the uranium concentrate markets remain relatively low with the continued  
4       lack of demand due to the March 2011 event at Fukushima. Industry consultants  
5       believe production cutbacks are warranted in the near term due to oversupply  
6       conditions and that market prices need to increase in the longer term to provide the  
7       economic incentive for the exploration, mine construction, and production necessary  
8       to support future industry uranium requirements.

9               Market prices for enrichment services have declined primarily due to  
10       reduced demand and increased supplier inventories following the Fukushima event.

11              Fabrication is not a service for which prices are published; however, industry  
12       consultants expect fabrication prices will continue to generally trend upward.

13   **Q.   WHAT CHANGES DO YOU SEE IN DEC'S NUCLEAR FUEL COST IN**  
14   **THE BILLING PERIOD?**

15   A.   The Company anticipates a decrease in nuclear fuel costs on a cents per kilowatt  
16       hour ("kWh") basis through the next billing period. Because fuel is typically  
17       expensed over two to three operating cycles (roughly three to six years), DEC's  
18       nuclear fuel expense in the upcoming billing period will be determined by the cost of  
19       fuel assemblies loaded into the reactors during the review period, as well as prior  
20       periods. The fuel residing in the reactors during the billing period will have been  
21       obtained under historical contracts negotiated in various market conditions. Each of  
22       these contracts contribute to a portion of the uranium, conversion, enrichment, and  
23       fabrication costs reflected in the total fuel expense.

1           The average fuel expense is expected to decrease from 0.711 cents per kWh  
2 incurred in the review period, to approximately 0.653 cents per kWh in the billing  
3 period. This change reflects the discharge of fuel with a higher cost basis from the  
4 reactors and its replacement with fuel procured under new contracts negotiated in  
5 lower markets.

6 **Q. WHAT STEPS IS DEC TAKING TO PROVIDE STABILITY IN ITS**  
7 **NUCLEAR FUEL COSTS AND TO MITIGATE PRICE INCREASES IN**  
8 **THE VARIOUS COMPONENTS OF NUCLEAR FUEL?**

9 A. As I discussed earlier and as described in Church Exhibit 2, for uranium  
10 concentrates, conversion, and enrichment services, DEC relies extensively on  
11 staggered long-term contracts to cover the largest portion of its forward  
12 requirements. By staggering long-term contracts over time and incorporating a  
13 range of pricing mechanisms, DEC's purchases within a given year consist of a  
14 blend of contract prices negotiated at many different periods in the markets, which  
15 has the effect of smoothing out DEC's exposure to price volatility.

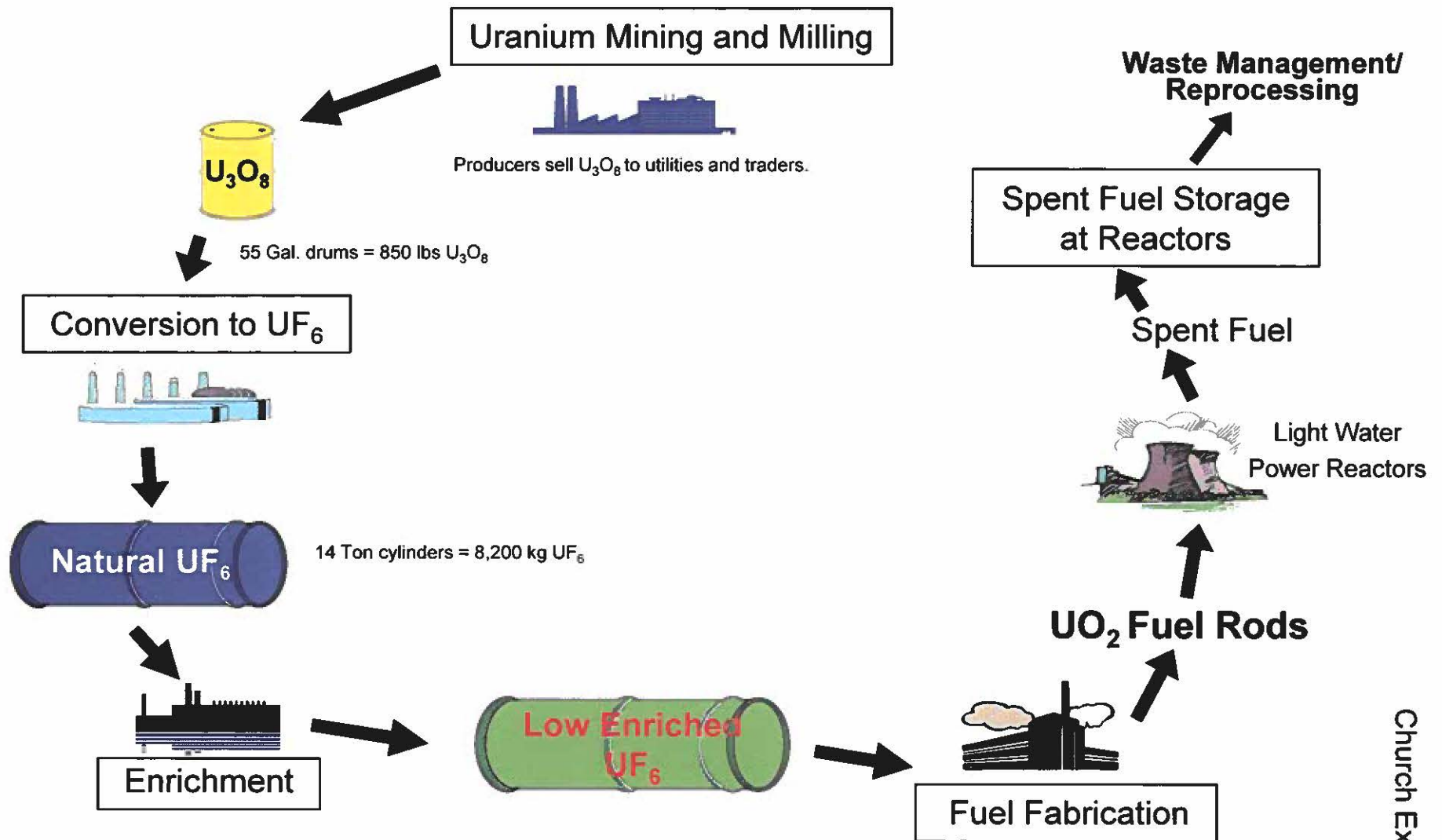
16           Although costs of certain components of nuclear fuel are expected to  
17 increase in future years, nuclear fuel costs on a cents per kWh basis will likely  
18 continue to be a fraction of the cents per kWh cost of fossil fuel. Therefore,  
19 customers will continue to benefit from DEC's diverse generation mix and the  
20 strong performance of its nuclear fleet through lower fuel costs than would  
21 otherwise result absent the significant contribution of nuclear generation to meeting  
22 customers' demands.

23 **Q. DOES THIS CONCLUDE YOUR PRE-FILED DIRECT TESTIMONY?**



1 A. Yes, it does.

# The Nuclear Fuel Cycle



Church Exhibit 1

**Church Exhibit 2****Duke Energy Carolinas, LLC Nuclear Fuel Procurement Practices**

The Company's nuclear fuel procurement practices are summarized below:

- Near and long-term consumption forecasts are computed based on factors such as: nuclear system operational projections given fleet outage/maintenance schedules, adequate fuel cycle design margins to key safety licensing limitations, and economic tradeoffs between required volumes of uranium and enrichment necessary to produce the required volume of enriched uranium.
- Nuclear system inventory targets are determined and designed to provide: reliability, insulation from market volatility, and sensitivity to evolving market conditions. Inventories are monitored on an ongoing basis.
- On an ongoing basis, existing purchase commitments are compared with consumption and inventory requirements to ascertain additional needs.
- Qualified suppliers are invited to make proposals to satisfy additional or future contract needs.
- Contracts are awarded based on the most attractive evaluated offer, considering factors such as price, reliability, flexibility and supply source diversification/portfolio security of supply.
- For uranium concentrates, conversion and enrichment services, long term supply contracts are relied upon to fulfill the largest portion of forward requirements. By staggering long-term contracts over time, the Company's purchases within a given year consist of a blend of contract prices negotiated at many different periods in the markets, which has the effect of smoothing out the Company's exposure to price volatility. Due to the technical complexities of changing suppliers, fabrication services are generally sourced to a single domestic supplier on a plant-by-plant basis using multi-year contracts.
- Spot market opportunities are evaluated from time to time to supplement long-term contract supplies as appropriate based on comparison to other supply options.
- Delivered volumes of nuclear fuel products and services are monitored against contract commitments. The quality and volume of deliveries are confirmed by the delivery facility to which Duke Energy Carolinas has instructed delivery. Payments for such delivered volumes are made after Duke Energy Carolinas' receipt of such delivery facility confirmations.